



MSR DETERMINATIONS

| CITY OF LOS ALAMITOS Determinations | |
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| <i>Growth and Population Projections</i> | The City of Los Alamitos is nearly 100% built out. The current population is 12,340 and projected to be 13,490 by year 2020. The extension of infrastructure and services is expected to be minimal. However, future reuse of the 1,400-acre US Joint Forces Training Center, which was not addressed in the service review report, would have a significant impact on the agency. |
| <i>Infrastructure Needs or Deficiencies</i> | Water is provided to the City by Southern California Water Company. Sewer service is provided by the Rossmoor/Los Alamitos Sewer District. The City is 17 acres short of meeting its General Plan goal of 2.5 acres per 1,000 residents. No significant infrastructure issues were noted. |
| <i>Financing Constraints and Opportunities</i> | Total revenues and expenses for the past three fiscal years remained constant. However, the City may be challenged by increased service costs to maintain existing level of City services in the future. |
| <i>Opportunities for Cost Avoidance and Shared Facilities, & Management Efficiencies</i> | The City contracts with private companies for various services and is a member of a joint powers authority (WESTCOM) for police dispatch services. The City may benefit from exploring shared services and/or joint use of facilities for police, animal control, sewer and park and recreation services. |
| <i>Opportunities for Rate Restructuring</i> | No significant issues regarding rate restructuring were noted. |
| <i>Government Structure Options</i> | The costs and efficiency of providing services could potentially be improved through some form of reorganization with other agencies. All possibilities need to be objectively analyzed including, but not limited to, concepts set forth on Page 77 of the MSR report. |
| <i>Local Accountability and Governance</i> | No significant issues regarding local accountability were noted. |



| CITY OF SEAL BEACH Determinations Summary | |
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| <i>Growth and Population Projections</i> | The City is nearly 100% built out with a current population of 27,210 and a projected increase by 2,034 by year 2020. The extension of infrastructure and services is expected to be minimal. However, future reuse of the 5,256-acre US Naval Weapons Station, which was not included in this report, could have a significant impact on the agency. |
| <i>Infrastructure Needs or Deficiencies</i> | The City provides water and sewer services to the northeast and southwest sections of the City and the unincorporated Sunset Aquatic Park. No significant issues regarding infrastructure deficiencies were noted. |
| <i>Financing Constraints and Opportunities</i> | The City faces significant financing constraints. The City's FY 2003-2004 budget projects a budget deficit of \$6,802,367 with total expenses of \$30,716,300 and total revenues of \$23,888,933. |
| <i>Opportunities for Cost Avoidance and Shared Facilities, & Management Efficiencies</i> | The City is a member of a JPA (WESTCOM) for police dispatch services. The City may benefit from exploring other options for implementing shared services and/or use of facilities. Police, sewer, beach maintenance, road and drainage maintenance, animal control and park and recreation services should be explored with other agencies in the MSR study area. |
| <i>Opportunities for Rate Restructuring</i> | No significant issues relating to rate restructuring were noted. |
| <i>Government Structure Options</i> | The costs and efficiency of providing services could potentially be improved through some form of reorganization with other agencies. All possibilities need to be objectively analyzed including, but not limited to, concepts set forth on Page 77 of the MSR report. |
| <i>Local Accountability and Governance</i> | No significant issues regarding local accountability were noted. |



ROSSMOOR/LOS ALAMITOS SEWER DISTRICT Determinations Summary

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| <i>Growth and Population Projections</i> | The District has a current population of 24,800 which includes the City of Los Alamitos, Rossmoor, and portions of the City of Seal Beach, Long Beach and Cypress. According to the District's 2001 Sewer Master Plan Update, at build-out, the sewer system will serve a population of approximately 30,530. Any additional infrastructure required to serve the additional population is projected to be minimal. |
| <i>Infrastructure Needs or Deficiencies</i> | No significant issues regarding infrastructure needs or deficiencies were noted. |
| <i>Financing Constraints and Opportunities</i> | Based on audited financial statements, the District experienced a decrease of approximately 3% in revenues for periods ending in 2001 and 2002. No other significant financing constraints were noted. |
| <i>Opportunities for Cost Avoidance and Shared Facilities, & Management Efficiencies</i> | The District currently contracts with private companies for video inspection, sewer line maintenance, engineering, legal and emergency services. The District may benefit from exploring other options for implementing shared sewer services and/or use of facilities with the Cities of Los Alamitos and/or Seal Beach. |
| <i>Opportunities for Rate Restructuring</i> | Of the three sewer agencies within the MSR study area, the RLASD has the lowest cost per capita operation. No significant issues regarding rate restructuring were noted. |
| <i>Government Structure Options</i> | The District may benefit from exploring future opportunities to share services and/or use of facilities with the Cities of Los Alamitos and/or Seal Beach. |
| <i>Local Accountability and Governance</i> | No significant issues regarding local accountability were noted. |



| ROSSMOOR COMMUNITY SERVICES DISTRICT Determinations Summary | |
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| <i>Growth and Population Projections</i> | The territory served by the CSD is built-out. No changes are anticipated, and the extension of infrastructure and services is expected to be minimal. |
| <i>Infrastructure Needs or Deficiencies</i> | The District provides street lighting and sweeping, median landscaping, tree trimming, park and recreational services, and maintenance of perimeter wall. No significant issues were noted. |
| <i>Financing Constraints and Opportunities</i> | Based on audited financial statements, revenues/expenditures have increased by approximately 9-10% in the previous three fiscal years. The primary funding is the 1% property tax that the County collects for the Rossmoor area; the County returns all property tax revenues collected to the district. Activation of District's latent powers to provide additional services will require additional revenues most likely in the form of fees. |
| <i>Opportunities for Cost Avoidance and Shared Facilities, & Management Efficiencies</i> | The District should explore cooperative recreation programs with adjacent cities to achieve economies of scale. |
| <i>Opportunities for Rate Restructuring</i> | No significant issues regarding rate restructuring were noted. |
| <i>Government Structure Options</i> | The costs and efficiency of providing services could potentially be improved through some form of reorganization with other agencies. All possibilities need to be objectively analyzed including, but not limited to, concepts set forth on Page 77 of the MSR report. |
| <i>Local Accountability and Governance</i> | No significant issues regarding local accountability were noted. |



| SUNSET BEACH SANITARY DISTRICT Determinations Summary | |
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| <i>Growth and Population Projections</i> | The area served by the district is largely built-out. The District also provides refuse collection and disposal through a contract with Rainbow Disposal, a private company. Any additional infrastructure required to accommodate growth is expected to be minimal. |
| <i>Infrastructure Needs or Deficiencies</i> | In 2002 OCSD identified 20 areas of concern primarily due to fats, oils and grease. For FY 2003-2004, the District has budgeted \$54,000 for capital improvements to the sewer system. |
| <i>Financing Constraints and Opportunities</i> | Based on audited financial statements, the District's revenues are constant and expenditures have slightly increased. Annual deficits appear to be resolved with funds from reserves. Per capita expenses for sewer services (\$138) are higher than the other sewer agencies serving the MSR study area (\$17). |
| <i>Opportunities for Cost Avoidance and Shared Facilities, & Management Efficiencies</i> | District operating expenses per foot of pipeline (\$10.46) are higher than other agencies serving the MSR study area. Economies of scale could reduce the overall cost of service. |
| <i>Opportunities for Rate Restructuring</i> | Per capita expenses are significantly higher than other sewer agencies. District should explore alternatives to lower expenses, including shared services and/or joint use of facilities. |
| <i>Government Structure Options</i> | The costs and efficiency of providing services could potentially be improved through some form of reorganization with other agencies. All possibilities need to be objectively analyzed including, but not limited to, concepts set forth on Page 77 of the MSR report. |
| <i>Local Accountability and Governance</i> | The District should consider maintaining a website to allow easier public access. |